

THIRD QUARTERLY REPORT 2020/2021

# LINOCRAFT

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## LINOCRAFT HOLDINGS LIMITED

(Incorporated in the Cayman Islands with limited liability)

Stock Code: 8383





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This report, for which the directors (the “**Directors**”) of Linocraft Holdings Limited (the “**Company**”) collectively and individually accept full responsibility, includes particulars given in compliance with the Rules Governing the Listing of Securities on GEM of the Stock Exchange (the “**GEM Listing Rules**”) for the purpose of giving information with regard to the Company. The Directors, having made all reasonable enquiries, confirm that to the best of their knowledge and belief the information contained in this report is accurate and complete in all material respects and not misleading or deceptive, and there are no other matters the omission of which would make any statement herein or this report misleading.

# Financial Highlights

- The Group's total revenue amounted to approximately RM196.7 million for the nine months ended 31 May 2021, increased by approximately 32.6% as compared to that of the same period in 2020.
- The gross profit amounted to approximately RM37.5 million for the nine months ended 31 May 2021, increased by approximately 77.5% as compared to that of the same period in 2020.
- The Group recorded a net profit of approximately RM10.0 million for the nine months ended 31 May 2021.
- The Board does not recommend the payment of interim dividends for the nine months ended 31 May 2021.



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The board of Directors (the “**Board**”) is pleased to announce the unaudited condensed consolidated financial results of the Company and its subsidiaries (collectively referred to as the “**Group**”) for the three months and nine months ended 31 May 2021 (the “**Third Quarterly Financial Statements**”) together with the comparative figures for the corresponding periods in 2020 as follows:

## CONDENSED CONSOLIDATED STATEMENT OF COMPREHENSIVE INCOME

For the three months and nine months ended 31 May 2021

	Notes	Three months ended 31 May		Nine months ended 31 May	
		2021 (Unaudited) RM'000	2020 (Unaudited) RM'000	2021 (Unaudited) RM'000	2020 (Unaudited) RM'000
<b>Revenue</b>	4	<b>68,527</b>	32,582	<b>196,694</b>	148,315
Cost of sales		<b>(56,666)</b>	(33,081)	<b>(159,215)</b>	(127,198)
<b>Gross profit/(loss)</b>		<b>11,861</b>	(499)	<b>37,479</b>	21,117
Other operating income		<b>3,591</b>	6,078	<b>3,665</b>	7,259
Distribution costs		<b>(3,751)</b>	(2,086)	<b>(9,841)</b>	(8,103)
Administrative expenses		<b>(4,419)</b>	(3,636)	<b>(14,038)</b>	(11,906)
Other operating expenses		<b>(2)</b>	(46)	<b>(65)</b>	(70)
<b>Profit/(loss) from operation</b>		<b>7,280</b>	(189)	<b>17,200</b>	8,297
Finance costs		<b>(1,980)</b>	(1,892)	<b>(6,172)</b>	(6,439)
Share of loss of a joint venture		—	(2)	<b>(4)</b>	—
<b>Profit/(loss) before income tax expense</b>	5	<b>5,300</b>	(2,083)	<b>11,024</b>	1,858
Income tax expense	7	<b>(391)</b>	(565)	<b>(998)</b>	(1,012)



## Financial Results (continued)

	Three months ended 31 May		Nine months ended 31 May	
	2021 (Unaudited) RM'000	2020 (Unaudited) RM'000	2021 (Unaudited) RM'000	2020 (Unaudited) RM'000
Notes				
<b>Profit/(loss) for the period</b>	<b>4,909</b>	(2,648)	<b>10,026</b>	846
<b>Other comprehensive income/(loss), net of tax</b>				
<i>Items that may be reclassified subsequently to profit or loss</i>				
— Exchange differences on translation to profit or loss	<b>(524)</b>	(1,917)	<b>107</b>	(2,468)
<b>Total comprehensive income/(loss) for the period</b>	<b>4,385</b>	(4,565)	<b>10,133</b>	(1,622)
	<b>RM</b>	RM	<b>RM</b>	RM
<b>Earnings/(loss) per share</b>				
Basic and diluted earnings/(loss) per share	8 <b>0.61 sen</b>	(0.33) sen	<b>1.25 sen</b>	0.11 sen



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**CONDENSED CONSOLIDATED STATEMENT OF CHANGES IN EQUITY**

For the nine months ended 31 May 2021

	Share capital RM'000	Share premium RM'000	Merger reserve RM'000	Exchange reserve RM'000	Retained earnings RM'000	Total RM'000
<b>Balance at 1 September 2019 (Audited)</b>	4,304	35,967	8,548	(1,145)	37,690	85,364
Profit for the period	—	—	—	—	846	846
Other comprehensive loss	—	—	—	(2,468)	—	(2,468)
<b>Total comprehensive loss</b>	—	—	—	(2,468)	846	(1,622)
<b>Balance at 31 May 2020 (Unaudited)</b>	4,304	35,967	8,548	(3,613)	38,536	83,742
<b>Balance at 1 September 2020 (Audited)</b>	4,304	35,967	8,548	(1,766)	40,713	87,766
Profit for the period	—	—	—	—	10,026	10,026
Other comprehensive income	—	—	—	107	—	107
<b>Total comprehensive income</b>	—	—	—	107	10,026	10,133
<b>Balance at 31 May 2021 (Unaudited)</b>	4,304	35,967	8,548	(1,659)	50,739	97,899



# Notes to the Financial Information

## 1. CORPORATE INFORMATION

The Company is a limited liability company incorporated in the Cayman Islands on 13 April 2017 under the Companies Law, Cap.22 (Law 3 of 1961, as consolidated and revised) of the Cayman Islands. The address of the Company's registered office is Cricket Square, Hutchins Drive, P.O. Box 2681, Grand Cayman KY1-1111, Cayman Islands. Its principal place of business in Hong Kong and Malaysia are located at Unit 1302, 13/F, West Tower, Shun Tak Centre, 168–200 Connaught Road Central, Central, Hong Kong and Lot 1769, Jalan Belati, Off Jalan Kempas Lama, Taman Perindustrian Maju Jaya, 81300 Johor Bahru, Johor Darul Takzim, Malaysia, respectively.

The shares of the Company (the "**Shares**") was listed on the GEM on 15 September 2017 by way of share offer (the "**Share Offer**"). The Group is a well-established integrated offset printing and packaging solutions provider based in Malaysia.

## 2. BASIS OF PREPARATION AND PRINCIPAL ACCOUNTING POLICIES

These unaudited condensed financial statements have been prepared in accordance with all applicable Hong Kong Financial Reporting Standards (the "**HKFRSs**") issued by the Hong Kong Institute of Certified Public Accountants ("**HKICPA**") and the applicable disclosure requirements of the GEM Listing Rules. They have been prepared under the historical cost convention.

The functional currency of the Company is Hong Kong dollars ("**HK\$**"), while the unaudited condensed consolidated financial statements are presented in Malaysian Ringgit ("**RM**"), which is the functional currency of the Company's major subsidiaries. The Directors consider that it is more appropriate to adopt RM as the Group's and the Company's presentation currency. All values are rounded to the nearest thousand except when otherwise indicated.



## 2. BASIS OF PREPARATION AND PRINCIPAL ACCOUNTING POLICIES (Continued)

Inter-company transactions and balances between group companies together with unrealised profits are eliminated in full in preparing the consolidated financial statements. Unrealised losses are also eliminated unless the transaction provides evidence of impairment on the asset transferred, in which case the loss is recognised in profit or loss.

The unaudited condensed financial statements do not include all the information and disclosures required in the annual financial statements and thereby should be read in conjunction with the annual financial statements for the year ended 31 August 2020 ("**2020 Financial Statements**") which have been prepared in accordance with the accounting policies which conforms to the HKFRSs.

### Adoption of new or revised HKFRSs

In the current period, the Group has applied all of the amendments to HKFRSs issued by the HKICPA that are relevant to its operations and effective for the Group's financial period beginning on 1 September 2020. The adoption of these amendments to HKFRSs had no material effect on the results and financial position of the Group and/or disclosures set out in these unaudited condensed consolidated financial statements for the current and/or prior accounting periods.



## 2. BASIS OF PREPARATION AND PRINCIPAL ACCOUNTING POLICIES (Continued)

### Adoption of new or revised HKFRSs (Continued)

#### New or revised HKFRSs that have been issued but are not yet effective

The following new/revised HKFRSs, potentially relevant to the Group's financial statements, have been issued, but are not yet effective and have not been early adopted by the Group.

Amendments to HKFRS 10 and HKAS 28	Sale or Contribution of Assets between an Investor and its Associate or Joint Venture <sup>1</sup>
Amendments to HKFRS 3	Reference to be the Conceptual Framework <sup>2</sup>
Amendments to HKAS 16	Property, Plant and Equipment Proceeds before Intended Use <sup>2</sup>
Amendments to HKAS 37	Onerous Contracts Cost of Fulfilling a Contract <sup>2</sup>
Annual Improvements to HKFRSs 2018–2020 Cycle	Amendments to HKFRS 1 First-time Adoption of International Financial Reporting Standards, HKFRS 9 Financial Instruments, Illustrative Examples accompanying HKFRS 16 Leases, HKAS 41 Agriculture <sup>2</sup>
Amendments to HKAS 1	Presentation of Financial Statements Classification of Liabilities as Current or Non-current <sup>3</sup>
HKFRS 17	Insurance Contracts <sup>3</sup>

<sup>1</sup> The amendments were originally intended to be effective for periods beginning on or after 1 January 2018. The effective date has now been deferred/removed. Early application of the amendments continues to be permitted.

<sup>2</sup> Effective for annual periods beginning on or after 1 January 2022.

<sup>3</sup> Effective for annual periods beginning on or after 1 January 2023.



## 2. BASIS OF PREPARATION AND PRINCIPAL ACCOUNTING POLICIES (Continued)

### Adoption of new or revised HKFRSs (Continued)

New or revised HKFRSs that have been issued but are not yet effective (Continued)

The Directors are currently assessing the possible impact of these new or revised standards on the Group's result and financial position in the first year of application.

Accounting estimates and assumptions are used in the preparation of financial statements. Although these estimates are based on management's best knowledge and judgment of current events and actions, actual results may ultimately differ from those estimates and assumptions. In preparing these unaudited condensed consolidated financial statements, the significant judgments made by management in applying the Group's accounting policies and the key sources of estimation uncertainty were the same as those that applied to the 2020 Financial Statements.

## 3. SEGMENT INFORMATION

### (a) Business segment

The Group has been operating in one operating and reportable segment, being printing and manufacture of instruction manuals, insert, packaging products and printed paper labels. The chief operating decision maker make decisions based on the historical financial information of the Group prepared in accordance with HKFRS about resources allocation and performance assessment.



### 3. SEGMENT INFORMATION (Continued)

#### (b) Geographic information

The following table provides an analysis of the Group's revenue from external customers.

	Three months ended 31 May		Nine months ended 31 May	
	2021 (Unaudited) RM'000	2020 (Unaudited) RM'000	2021 (Unaudited) RM'000	2020 (Unaudited) RM'000
Malaysia	50,685	22,082	138,641	101,311
Singapore	1,748	1,292	4,884	5,075
Philippines	16,094	9,208	53,169	41,929
	68,527	32,582	196,694	148,315

#### (c) Information about major customers

Revenue from external customers individually contributing 10% or more of the Group's revenue are as follow:

	Three months ended 31 May		Nine months ended 31 May	
	2021 (Unaudited) RM'000	2020 (Unaudited) RM'000	2021 (Unaudited) RM'000	2020 (Unaudited) RM'000
Customer A	18,067	6,141	50,480	34,282
Customer B	N/A	4,761	N/A	19,943
Customer F	15,823	8,477	52,295	41,207

Note: N/A represents that the amounts of revenue from such customer is less than 10% of total revenue during that period.



#### 4. REVENUE

An analysis of disaggregation of the Group's revenue from contract with customers are as follows:

	Three months ended 31 May		Nine months ended 31 May	
	2021 (Unaudited) RM'000	2020 (Unaudited) RM'000	2021 (Unaudited) RM'000	2020 (Unaudited) RM'000
Sales of productions products transferred at a point in time:				
— Packaging	47,121	21,830	130,283	87,588
— Insert	14,196	5,751	40,384	41,719
— Instruction manual	7,207	4,942	26,008	18,907
— Label	3	59	19	101
	<b>68,527</b>	32,582	<b>196,694</b>	148,315



## 5. PROFIT/(LOSS) BEFORE INCOME TAX EXPENSE

	Three months ended 31 May		Nine months ended 31 May	
	2021 (Unaudited) RM'000	2020 (Unaudited) RM'000	2021 (Unaudited) RM'000	2020 (Unaudited) RM'000
Profit/(loss) before income tax expense is arrived at after charging:				
Cost of inventories sold	<b>56,666</b>	33,081	<b>159,215</b>	127,198
Depreciation of property, plant and equipment	<b>1,861</b>	653	<b>4,985</b>	3,383
Depreciation of right-of-use assets	<b>2,097</b>	2,404	<b>5,666</b>	6,306
Employee costs	<b>11,426</b>	8,292	<b>34,349</b>	27,684

## 6. DIVIDENDS

The Board does not recommend the payment of interim dividends for the nine months ended 31 May 2021 (2020: nil).



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## 7. INCOME TAX EXPENSE

The amount of income tax expense in the consolidated statements of comprehensive income represents:

	Three months ended 31 May		Nine months ended 31 May	
	2021 (Unaudited) RM'000	2020 (Unaudited) RM'000	2021 (Unaudited) RM'000	2020 (Unaudited) RM'000
Current tax — Corporate income tax — charge for the period	391	565	998	1,012
Deferred tax	—	—	—	—
Income tax expense	391	565	998	1,012

Hong Kong profits tax is calculated at tiered rates of 8.25% on the first HK\$2 million and 16.5% for the remainder (2020: 16.5%) on the estimated assessable profits of subsidiaries operating in Hong Kong for the nine months ended 31 May 2021. Taxes on profits assessable elsewhere have been calculated at the prevailing tax rates in the countries/jurisdictions in which the Group operates.

Corporate income tax in Malaysia is calculated at the statutory rate of 24% (2020: 24%) of the estimated taxable profit for the nine months ended 31 May 2021.

Subsidiary located in the Philippines was subject to Philippines income tax at the rate of 30% (2020: 30%) on the estimated taxable income during the nine months ended 31 May 2021. Starting from the fourth taxable year after the year the business operations commenced, entities incorporated in the Philippines are required to pay tax equivalent to the higher of 30% (2020: 30%) regular corporate income tax ("RCIT") on taxable income and the 2% (2020: 2%) minimum corporate income tax ("MCIT") on gross income. Gross income is equivalent to revenue less direct costs. Any excess of the MCIT over RCIT can be carried forward and credited against RCIT for three succeeding taxable years.



## 8. EARNINGS/(LOSS) PER SHARE

The calculation of earnings/(loss) per share is based on the earnings/(loss) attributable to owners of the Company and the weighted average number of ordinary Shares in issue during the respective periods.

The calculation on basic and diluted earnings/(loss) per share is based on the following information:

	Three months ended 31 May		Nine months ended 31 May	
	2021 (Unaudited) RM'000	2020 (Unaudited) RM'000	2021 (Unaudited) RM'000	2020 (Unaudited) RM'000
<b>Earnings/(loss)</b>				
Profit/(loss) for the period attributable to owners of the Company	<b>4,909</b>	(2,648)	<b>10,026</b>	846
<b>Number of Shares</b>				
<b>Shares</b>				
Weighted average number of Shares in issue during the periods	<b>800,000,000</b>	800,000,000	<b>800,000,000</b>	800,000,000

Diluted earnings/(loss) per share were the same as the basic earnings/(loss) per share as the Group had no dilutive potential shares during the nine months ended 31 May 2021 and 2020.



### 9. EVENTS AFTER THE REPORTING PERIOD

The COVID-19 pandemic (the “**Pandemic**”) since early 2020 has impacted the global business and economic environment. The overall financial effect on the Group in the coming financial year cannot be reasonably estimated for the time being as the pandemic is still continuing. The Group will be watchful of the development and continue to evaluate its impacts on the business, financial position, cash flows and financial performance of the Group.



# Management Discussion and Analysis

## BUSINESS REVIEW

Our Group is a well-established integrated offset printing and packaging solutions provider in Malaysia with more than 49 years of experience. Moreover, the Group has also set foot in the Philippines in June 2016 to set up our printing and packaging production line to better serve our customers in the region. We principally provide offset printing services and packaging boxes, instruction manuals and inserts to our customers. We continue to focus on strengthening our market position in the offset printing and packaging industry.

Our Group offers a wide range of packaging products to meet our customers' packaging needs. These products can be broadly categorised into (i) packaging; (ii) inserts; (iii) instruction manuals; and (iv) labels.

The following table sets forth the details of our Group's revenue by types of products for the nine months ended 31 May 2021 and 2020:

	Nine months ended 31 May			
	2021 (Unaudited) RM'000		2020 (Unaudited) RM'000	
		%		%
Sales of production products:				
— Packaging	130,283	66.2	87,588	59.1
— Insert	40,384	20.5	41,719	28.1
— Instruction manual	26,008	13.2	18,907	12.7
— Labels	19	0.1	101	0.1
	196,694	100.0	148,315	100.0

Our Group's total revenue amounted to approximately RM196.7 million and RM148.3 million for the nine months ended 31 May 2021 and 2020 respectively. Approximate 70.5% (2020: 68.3%) of our revenue was attributable to our customers in Malaysia, with the remaining from Singapore and the Philippines during the reporting periods.



## Packaging

Packaging accounts for our largest business segment of our Group's business. Packaging includes the manufacturing of packaging boxes and rigid boxes. Our packaging boxes and rigid boxes are produced with multi-colour sheetfed offset printed materials and manufactured using technologically advanced machines and colour management system of international standards such as Ugra/Fogra Media Wedge CMYK V3.0 to match the requirements of our customers. Our packaging not only serves as a marketing tool but most importantly as a protection for our customers' products. Our Group also provides product development services to customers who require packaging design for their products. Furthermore, our Group also has the capability to create prototype based on the design that was provided to us or created by our team. We have an industrial cutting machine that can produce such prototype to help customers visualise the packaging before mass production.

Our revenue from the production of packaging were approximately RM130.3 million and RM87.6 million for the nine months ended 31 May 2021 and 2020 respectively, representing approximately 66.2% and 59.1% of our total revenue, respectively.

## Inserts

The production of inserts is our second largest business segment. Inserts are protective packaging used inside boxes to partition and protect products from damage. It is used to keep the products and accessories in position so that they will be neatly presented to the end consumers. Our Group is involved in designing and die-cutting of corrugated boards into desired shapes to fit and protect the customers' products in the packaging boxes.

Our revenue from the production of inserts were approximately RM40.4 million and RM41.7 million for the nine months ended 31 May 2021 and 2020 respectively, representing approximately 20.5% and 28.1% of our total revenue, respectively.



### Instruction Manuals

The production of instruction manuals is the third largest segment. Our Group also provides kitting services by packing related printed materials to be grouped together with instruction manuals into a package. This service provides convenience to our customers by enabling them to liaise with one single party for their packaging needs.

Our revenue from the production of instruction manuals were approximately RM26.0 million and RM18.9 million for the nine months ended 31 May 2021 and 2020 respectively, representing approximately 13.2% and 12.7% of our total revenue, respectively.



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### Labels

The production of paper-based labels is a small segment of our Group's business, primarily for food and beverage sector. Such labels are mainly used for branding of canned/bottled products. The printing of labels has become a smaller business segment of our Group due to our Group's expansion into other business segments.

Our revenue from the production of labels were approximately RM0.1 million and RM0.1 million for the nine months ended 31 May 2021 and 2020 respectively, representing approximately 0.1% and 0.1% of our total revenue, respectively.

## FUTURE PROSPECTS AND OUTLOOK

Our Group continues to focus on strengthening its market position in the offset printing and packaging industry as well as approaching reputable international brands from different industries to grow our business in Malaysia and the Philippines.

At the time of writing, there remains significant uncertainty on the extent of the impact from the Pandemic, which depends on multiple factors including the path and mutation of the disease, efficacy of containment efforts, vaccination coverage and government fiscal and monetary policies.

Malaysia has been under Phase 1 of the National Recovery Plan since 16 June 2021. This movement control initiative is a stricter extension of the movement control order (MCO) initiated on 12 May 2021. Federal authorities are studying various factors before deciding on transitioning to Phase 2 of the National Recovery Plan which will open up more economic sectors in the country. As per current regulations, our plant is allowed to continue operations whilst awaiting further details from the Government of Malaysia at the time of writing. Whereas the General Control Quarantine in Metro Manila will be extended through at least 15 July 2021, but this will not affect our Philippines operation since the factory is operating under Philippines Economic Zone Authority.

Against this backdrop, we expect the current financial year of 2021 to be extremely challenging for the Group due to the ongoing Pandemic. Directors are staying positive to the business of the Company and striving to create long term sustainable value for our Company and Shareholders in spite of the Pandemic.

## FINANCIAL REVIEW

### Revenue

Despite the business disruptions and control measures adopted in Malaysia and the Philippines for the ongoing Pandemic, our management has strived to develop new customers and maintain a close working relationship with existing customers in order to minimize the adverse impact on the operations of the Group. In addition, the demand from our existing customers which are involved in the field of innovative healthcare products surged, which resulted in an increase the Group's revenue and gross profit.

During the nine months ended 31 May 2021, the revenue increased by approximately 32.6% or RM48.4 million as compared to that of the previous period in 2020. The increase in revenue was mainly due to the increase in sales of packaging and instruction manuals, where there was an increase in demand derived from major customers, which was partially offset by the decrease in sales of inserts. The revenue contributed by the top five customers increased from approximately RM119.2 million for the nine months ended 31 May 2020 to RM153.2 million for the nine months ended 31 May 2021, which accounted for 80.4% and 77.9% of our total revenue for the corresponding periods, respectively.



## Cost of Sales

	Nine months ended 31 May	
	2021 (Unaudited) RM'000	2020 (Unaudited) RM'000
Material costs	109,144	83,311
Direct labour	23,791	19,138
Manufacturing overhead	26,280	24,749
	<b>159,215</b>	127,198

Cost of sales comprises mainly (i) material costs (paper, facer, glue, chemical and plates); (ii) direct labor; and (iii) manufacturing overheads (utilities costs, depreciation and amortization of right-of-use assets, subcontracting fees and repair and maintenance costs).

In line with the increase in revenue, the cost of sales for the nine months ended 31 May 2021 increased by approximately 25.2% or RM32.0 million as compared to that of the previous period in 2020. The increase in cost of sales was due to the increase in material costs, labour costs and subcontracting fees.

## Gross Profit and Gross Profit Margin

Our gross profit increased about 77.5% from RM21.1 million for the nine months ended 31 May 2020 to RM37.5 million for the nine months ended 31 May 2021. Our overall gross profit margin increased by 4.9% from approximately 14.2% for the nine months ended 31 May 2020 to approximately 19.1% for the nine months ended 31 May 2021.



### Distribution Costs

Our distribution expenses mainly consist of (i) salary expenses and staff benefit which mainly represents the expenses in salary and staff benefits payable to our marketing department; (ii) sales commission; (iii) entertainment and promotional expenses; and (iv) travelling and transport expenses. Our distribution expenses increased about 21.4% from RM8.1 million for the nine months ended 31 May 2020 to RM9.8 million for the nine months ended 31 May 2021, which was mainly caused by the increase in transport expenses due to increase in demand from our customers.

### Administrative Expenses

The administrative expenses were approximately RM14.0 million for the nine months ended 31 May 2021 (2020: RM11.9 million). Our administrative expenses mainly consist of (i) salary expenses and staff benefits which mainly represents the expenses in salary and staff benefits payable to our administrative staff including our Directors; (ii) professional and consultant fees; and (iii) others such as repair and maintenance for office equipment, bank charges and depreciation which mainly represents the depreciation expenses for the property, plant and equipment as well as the depreciation of right-of-use assets. The increase in administrative expenses was mainly due to the increase in employee costs.

### Finance Costs

Finance costs represented interest on bank overdraft, bank borrowings and lease liabilities. For the nine months ended 31 May 2021 and 2020, financial cost amounted to approximately RM6.2 million and RM6.4 million, respectively.

### Share of loss of a Joint Venture

Our Group has 50% equity interest in Linocraft Singapore Pte. Ltd, which engages in trading business for packaging and printing related products. The share of loss of a joint venture was RM4,000 for the nine months ended 31 May 2021 (2020: nil).



### Net Profit and Earnings per Share

As a result of the foregoing, our Group's net profit was RM10.0 million for the nine months ended 31 May 2021 (2020: RM0.8 million). The Group's earnings per share for the nine months ended 31 May 2021 was RM1.25 sen (2020: RM0.11 sen).

### DIVIDENDS



The Board does not recommend the payment of interim dividends for the nine months ended 31 May 2021 (2020: nil).

## DIRECTORS' AND CHIEF EXECUTIVES' INTERESTS AND SHORT POSITIONS IN THE SHARES, UNDERLYING SHARES AND DEBENTURES OF THE COMPANY OR ANY ASSOCIATED CORPORATION

As at 31 May 2021, the interests or short positions of the Directors and the chief executives of the Company in the shares, underlying shares and debentures of the Company or any of its associated corporation (within the meaning of Part XV of the Securities and Futures Ordinance (Cap. 571, Laws of Hong Kong) ("**SFO**")) which were required to be notified to the Company and the Stock Exchange pursuant to Divisions 7 and 8 of Part XV of the SFO (including interests or short positions which they were taken or deemed to have under such provisions of the SFO) or which were required, pursuant to Section 352 of the SFO, to be entered in the register referred to therein; or which were required, pursuant to Rules 5.46 to 5.67 of the GEM Listing Rules ("**Model Code**") relating to securities transactions by the Directors, to be notified to the Company and the Stock Exchange were as follows:

### (i) Interests in the Company

Name of Directors	Nature of interest	Number of Shares held <sup>(1)</sup>	Percentage of shareholding
Mr. Ong Yoong Nyock (" <b>Mr. Ong</b> ") <sup>(2)</sup>	Interest of a controlled corporation	408,000,000(L)	51.00%
Mr. Tan Woon Chay	Beneficial owner	1,500,000(L)	0.19%

Notes:

- (1) The letter "L" denotes the person's long position in the Shares.
- (2) Mr. Ong beneficially owns 50% of Charlecote Sdn. Bhd. ("**Charlecote**") which in turn owns 70% of the issued share capital of Linocraft Investment Pte Limited ("**Linocraft Investment**"). Linocraft Investment owns 51% of the issued share capital of our Company. By virtue of the SFO, Mr. Ong is deemed to be interested in the Shares held by Linocraft Investment.



## Other Information (continued)

### (ii) Interests in associated corporation of our Company

Name of Directors	Name of associated corporation	Capacity	Number of Shares	Percentage of shareholding
Mr. Ong <sup>(1)</sup>	Linocraft Investment	Beneficial owner and interest of a controlled corporation	8,050	80.50%
	Charlecote	Beneficial owner	2	100.00%
Mr. Tan Woon Chay	Linocraft Investment	Beneficial owner	1,950	19.50%

Note:

- (1) Charlecote, which holds 70% of Linocraft Investment, is held as to 50% by Mr. Ong and 50% by Ms. Yong Kwee Lian ("**Mrs. Ong**"). By virtue of the SFO, Mr. Ong is deemed to be interested in all the shares in Charlecote and the shares of Linocraft Investment held by Charlecote.

Save as disclosed above, as at 31 May 2021, none of the Directors or chief executives of the Company had, or was deemed to have, any interests or short positions in the shares, underlying shares and debentures of the Company or any of its associated corporations (within the meaning of Part XV of the SFO) as recorded in the register required to be kept under Section 352 of the SFO or as otherwise notified to the Company and the Stock Exchange pursuant to the required standard of dealings by directors of the Company as referred to in Model Code.



## SUBSTANTIAL SHAREHOLDERS' INTERESTS AND OTHER PERSONS' INTERESTS AND SHORT POSITIONS IN THE SHARES AND UNDERLYING SHARES OF THE COMPANY

As at 31 May 2021, so far as was known to the Directors, the following persons/entities (other than the Directors or chief executives of the Company) had, or were deemed to have, interests or short positions in the shares or underlying shares of the Company which would fall to be disclosed to the Company under the provisions of Divisions 2 and 3 of Part XV of the SFO, or which were recorded in the register required to be kept by the Company under Section 336 of the SFO were as follows:

Name of shareholders	Nature of interest	Interests in Shares <sup>(1)</sup>	Percentage of shareholding
Linocraft Investment Charlecote <sup>(2)</sup>	Beneficial owner	408,000,000(L)	51.00%
	Interest of controlled corporation	408,000,000(L)	51.00%
Mrs. Ong <sup>(3)</sup>	Interest of spouse	408,000,000(L)	51.00%
Stan Cam Holdings Limited (“Stan Cam”)	Beneficial owner	120,000,000(L)	15.00%
Ralexii Investment Holdings Limited <sup>(4)</sup>	Interest of a controlled corporation	120,000,000(L)	15.00%
Mr. Gan Ker Wei (“Mr. Gan”) <sup>(5)</sup>	Interest of a controlled corporation	120,000,000(L)	15.00%
Mrs. Amy Ong Lai Fong <sup>(6)</sup>	Interest of spouse	120,000,000(L)	15.00%

Notes:

- (1) The letter “L” denotes long position in the Shares.
- (2) Charlecote holds 70% of the issued share capital of Linocraft Investment, which in turn owns 51% of our Company. By virtue of the SFO, Charlecote is deemed to be interested in the Shares held by Linocraft Investment.
- (3) Mrs. Ong is the spouse of Mr. Ong. By virtue of the SFO, Mrs. Ong is deemed to be interested in the Shares held by Charlecote Bhd. and Mr. Ong.
- (4) Stan Cam is owned as to 75% by Ralexii Investment Holdings Limited. By virtue of the SFO, Ralexii Investment Holdings Limited is deemed to be interested in the Shares held by Stan Cam.



## Other Information (continued)

- (5) Stan Cam is owned as to 75% by Ralex Investment Holdings Limited. Ralex Investment Holdings Limited is wholly-owned by Mr. Gan. By virtue of the SFO, Mr. Gan is deemed to be interested in the Shares held by Stan Cam.
- (6) Mrs. Amy Ong Lai Fong is the spouse of Mr. Gan. By virtue of the SFO, she is deemed to be interested in the Shares held by Mr. Gan.

Save as disclosed above, as at 31 May 2021, the Directors were not aware of any other persons/entities (other than the Directors and chief executives of the Company) who had interests or short positions in the shares or underlying shares of the Company which would fall to be disclosed to the Company under the provisions of Divisions 2 and 3 of Part XV of the SFO or which were recorded in the register required to be kept by the Company under Section 336 of the SFO.

### SHARE OPTION SCHEME

The Company has not adopted any share option scheme.

### PURCHASE, SALE OR REDEMPTION OF THE COMPANY'S LISTED SECURITIES

During the nine months ended 31 May 2021, neither the Company nor any of its subsidiaries had purchased, sold or redeemed any of the Company's securities.

### COMPETING INTERESTS

As confirmed by the Directors, the Controlling Shareholders and their respective close associates do not have any interests in any business, apart from the business operated by members of the Group, which competes or is likely to compete, directly or indirectly, with the business of the Group during the nine months ended 31 May 2021.



## DIRECTORS' SECURITIES TRANSACTIONS

The Company has adopted a code of conduct for dealing in securities of the Company by the Directors in accordance with Rules 5.46 to 5.67 of the GEM Listing Rules. Having made specific enquiries of all Directors, all Directors confirmed that they have complied with the required standard of dealings and the code of conduct regarding securities transactions by directors adopted by the Company during the nine months ended 31 May 2021.

## CORPORATE GOVERNANCE CODE

The Directors recognise the importance of good corporate governance in management and internal procedures so as to achieve effective accountability. The Company's corporate governance practices are based on the principles of good corporate governance as set out in the Corporate Governance Code and Corporate Governance Report in Appendix 15 to the GEM Listing Rules (the "**CG Code**") and in relation to, among others, our Directors, Chairman and Chief Executive Officer, Board composition, the appointment, re-election and removal of Directors, their responsibilities and remuneration and communications with the shareholders of the Company (the "**Shareholders**").

To the best knowledge of the Board, save for the deviation from the code provision E.1.2 as explained below, the Company had complied with the code provisions in the CG Code during the nine months ended 31 May 2021.

Pursuant to code provision E.1.2 of the CG Code, the chairman of the Board (the "**Chairman**") should attend the annual general meeting (the "**AGM**"). However, Mr. Ong Yoong Nyock, being the Chairman, was unable to attend the AGM held on 14 January 2021 due to his other prior engagement. Mr. Ong invited Mr. Liew Weng Keat, an independent non-executive Director to chair and answer questions from Shareholders at the AGM.



### AUDIT COMMITTEE

Our Company established an Audit Committee pursuant to a resolution of our Directors passed on 25 August 2017 in compliance with Rule 5.28 of the GEM Listing Rules. Written terms of reference in compliance with paragraph C.3.3 of the CG Code has been adopted. The primary duties of the Audit Committee are to assist the Board in reviewing the financial information and reporting process, risk management and internal control systems, effectiveness of the internal audit function, scope of audit and relationship with external auditors, and arrangements to enable employees of the Company to raise concerns, in confidence, about possible improprieties in financial reporting, internal control or other matters of the Company and performing the Company's corporate governance functions.

The Audit Committee consists of three members who are Mr. Liew Weng Keat, Mr. Teoh Cheng Tun and Mr. Choy Wing Keung David. Mr. Choy Wing Keung David is the chairman of the Audit Committee. The Third Quarterly Financial Statements have not been audited by the Company's auditor, but have been reviewed by the Audit Committee.

By order of the Board  
**Linocraft Holdings Limited**  
**Tan Woon Chay**  
*Executive Director*

Hong Kong, 14 July 2021

*As at the date of this report, the executive Directors are Mr. Ong Yoong Nyock and Mr. Tan Woon Chay and the independent non-executive Directors are Mr. Choy Wing Keung David, Mr. Liew Weng Keat and Mr. Teoh Cheng Tun.*

